

## 1. ANTI-SOCIAL BEHAVIOUR & ENVIRONMENTAL CRIME

1.1 We will use new legislation and partnership forums to improve the way we tackle anti-social behaviour throughout the city				
No.	Sub Group	Action	Responsible Officer	By when
1.1.1	City tasking	We will make effective use of the PSPO legislation in place throughout the city to tackle anti-social behaviour through positive intervention	Insp Sarah Tambling & Liam Nagle	Ongoing
1.1.2	City tasking	We will seek permission to use PSPO legislation to tackle the anti-social use of vehicles throughout the City and to tackle common anti-social behaviours in the City Centre. When in place use positive intervention to address behaviours.	Liam Nagle & PC Nic Mansell	Ongoing
1.1.3	City tasking	We will introduce the use of Community Protection Notices to tackle those individuals who cause us the most harm through Anti-Social Behaviour	Lee Millar	March 2018
1.1.4	City tasking	We will review the Local Case Management Forums with a view to improving local practices and removing any unnecessary duplication	Liam Nagle/Sarah Tambling	Feb 2018

1.2 We will improve our use of technological advances in camera surveillance to keep our communities safe				
No.	Sub Group	Action	Responsible Officer	By when
1.2.1	City tasking	The Coventry Community Safety Partnership will build on the recent renewal of some of their 'street based' surveillance cameras by adopting better management practices and deployment of these assets to maximise their potential	Martin McHugh & Sgt. Nathan Witts	Ongoing
1.2.2	City Tasking	Use existing networks to develop CCTV coverage in partnership across the city e.g. collaboration with Coventry University	Joy Adams	June 2018

1.3 We will improve the way we communicate community safety updates, to seek more feedback and better interact with the needs of the local communities				
No.	Sub Group	Action	Responsible Officer	By when
1.3.1	City tasking	<b>WMNow:</b> We will use this online networking tool to improve communication with our communities, improve delivery of crime prevention messages and urgent community safety messages. We will improve usage and rate of sign up to obtain greater coverage across the City. Update to PCCSB quarterly.	Peter Sturgeon (WMP)	March 2018

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1.3.2	City tasking	<b>City Tasking:</b> We will provide regular feedback to Police, Crime & Community Safety Board about issues raised to City Tasking, progress and development of city plans	Craig Hickin	Ongoing to the Police and Crime Board
1.3.3	City tasking	<b>Websites:</b> We will refresh the Police, Crime & Community Safety Board Website and promote to our communities	Louise Slevin	Feb 2018

**1.4 We will continue to develop and co-ordinate a cohort of Active Citizens and volunteer networks to help us tackle ASB and Environmental Crime.**

No.	Sub Group	Action	Responsible Officer	By when
1.4.1	City tasking	Improve the way City Tasking engages and interacts with Universities and Student Warden network and make better use of this resource	Martin McHugh & Caron McKenna (Cov Uni)	Dec 2018
1.4.2	City tasking	<b>Connect &amp; Build Team:</b> Continue to develop community networks and Active Citizens in neighbourhoods across the city. Provide PCCSB update quarterly on projects and developments.	Martin McHugh/Sarah Tambling	Ongoing
1.4.3	City Tasking	<b>Active Citizen Fund:</b> Promote the PCC's Active Citizen Fund to the PCCSB through quarterly and summarise the projects it has helped to fund including the reach across the city and development of partnership networks.	Insp Sarah Tambling	Ongoing

**1.5 We will improve housing standards and reduce levels of Antisocial Behaviour linked to housing stock.**

No.	Sub Group	Action	Responsible Officer	By when
1.5.1	City tasking	We will continue to implement the Selective Licensing Scheme in St Michaels Ward and monitor the effectiveness of this protocol	Davina Blackburn/Steve Chantler	TBC
1.5.2	City tasking	We will better engage with universities to encourage students to rate their properties and provide evidence of poor property management	Caron McKenna (Cov Uni)	TBC
1.5.3	City Tasking	Use of partnership Restorative Justice Team to resolve entrenched neighbour disputes, irrespective of tenure type and feed back results of this PCC funded project to PCCSB quarterly	Insp Sarah Tambling	Ongoing

## 2. CONNECT, BUILD & ENGAGE WITH OUR COMMUNITIES

<b>2.1 Inspire greater trust especially from young, vulnerable and diverse communities</b>				
No.	Sub Group	Action	Responsible Officer	By when
2.1.1	TBC	Improve engagement with young people: Launch Police & Youth Forum in partnership with Positive Youth Foundation	PC Vicky Hobbs	June 2018
2.1.2	TBC	Develop networks across the city with a view to develop a partnership youth strategy and focus	Insp Sarah Tambling	June 2018
2.1.3	COMG	Develop links with people with lived experience of stop & search in order to better understand its impact on our communities	Insp. Hasson Shigdar	March 2018
2.1.4	COMG	Work with our local universities to improve our understanding of the criminal and community safety threat posed to students, and to maximise the safety of the student and general university community	Gill Grant (Warwick Uni), Caron McKeena (Cov Uni), Sgt. Nathan Witts	March 2018

<b>2.2 Strengthen our communities against the harm caused by Hate Crime</b>				
No.	Sub Group	Action	Responsible Officer	By when
2.2.1	Harm Reduction & Vulnerable Victims (HRVV)	Encourage reporting of Hate Crime through targeted and proactive messaging to our communities through the new Hate Crime Strategy	Bev Massey & Mohammed Bashir	Ongoing
2.2.2	HRVV	Review the provision of Third Party Hate Crime Reporting Centres and online reporting options	Bev Massey & Mohammed Bashir	March 2018

<b>2.3 Connect, build &amp; engage with our communities, especially with those at most risk of harm.</b>				
No.	Sub Group	Action	Responsible Officer	By when
2.3.1	HRVV	Strengthen partnership network for HRVV and ensure alignment with Multiple Complex Needs Strategy for the city.	Craig Hickin/Sarah Tambling	June 2018
2.3.2	MCN (Ops Group)	Involvement of Experts by Experience to inform the Multiple Complex Needs strategy and better understand the needs of those at most risk of harm. Feedback to inform PCCSB of progress and learning.	Liam Nagle/Sarah Tambling	June 2018

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2.3.3	HRVV	Map and identify the communities at most risk of harm across our city and devise appropriate strategies	Mohammed Bashir	June 2018
2.3.4	HRVV	Promotion and development of Community Co-ordinator role (Insight) - to create more cohesive communities	Mohammed Bashir	June 2018
2.3.5	HRVV	Police Connect & Build Team: Repeat Community Fusion event to strengthen and integrate faith networks	Insp Sarah Tambling	September 2018
2.3.6	MCN (Ops Group)	Steps For Change: Development and sustainability plan for Steps Forc Change project and link with WMCA Homeless TaskForce	Insp Sarah Tambling	June 2018

**2.4 Maximise the benefits of integration with partners**

No.	Sub Group	Action	Responsible Officer	By when
2.4.2	HRVV	Map, identify and coordinate existing and proposed provision of community coordination	Mohammed Bashir	June 2018

**3. RE-OFFENDING & REDUCTION OF HARM**

**3.1 Reduce re-offending by the most harmful offenders**

No.	Sub Group	Action	Responsible Officer	By when
3.1.1	COMG	Complete the review of the Coventry Offender Management Group (COMG) Meeting to ensure that attendees and content of the meeting are fit for purpose and can deliver improved service	CI Anthony Bennett	March 2018
3.1.2	COMG	Continue to identify further referral pathways with stakeholders, ensuring that the demand for these is met where possible from statutory and third sector providers	CI Anthony Bennett	March 2018
3.1.3	COMG	LAC Care homes to continue to be focus for targeted prevention activity	Georgina Kell	Ongoing
3.1.4	COMG	Develop closer partnership with Border Agency to improve information sharing and understanding with the aim of addressing problematic foreign nationals	CI Anthony Bennett	March 2018

**3.2 We will work in partnership to break the cycle of offending through partnership intervention programmes**

No.	Sub Group	Action	Responsible Officer	By when
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3.2.1	COMG	Stop the drivers behind offending by young people by providing relevant pathways to prevent reoffending in line with justice for the victim	Georgina Kell	Ongoing
3.2.2	COMG	Focus on Multiple Complex Needs strategy for offending linked to substance misuse and homelessness	Liam Nagle/Insp Sarah Tambling	September 2018

<b>3.3 Work in partnership to reduce crimes and incidents involving weapons</b>				
No.	Sub Group	Action	Responsible Officer	By when
3.3.1	COMG	Knife Crime – Prevention initiatives: e.g. Focus the use of resources such as knife arches to reduce number of offenders found carrying knives – in development with PCC	Insp. D Langston	March 2018
3.3.2	COMG	Schools Panels: Develop work in schools and educational establishments to raise awareness and reduce number of incidents and confiscations within educational settings	PC Vicky Hobbs	Ongoing
3.3.3	COMG	Build confidence among young people to divert them away from gangs and unhealthy relationships	PC Vicky Hobbs & Georgina Kell	Ongoing

<b>3.4 We will promote safer travel &amp; reduce casualties on the roads</b>				
No.	Sub Group	Action	Responsible Officer	By when
3.4.1	City tasking	Continue to develop 'Community Speed Watch'.	Insp. D Langston	Ongoing
3.4.2	City tasking	Develop use of 'speed reporting concerns app' amongst community.	Insp. D Langston	Ongoing
3.4.3	City tasking	Develop use of virtual reality technology to increase speed awareness in the community.	Insp. D Langston	Ongoing
3.4.4	City tasking	Work with local partners to improve road safety.	Insp. D Langston	Ongoing

#### 4. DRUGS & SUBSTANCE MISUSE

<b>4.1 We will work in partnership to support the City's Drug and Alcohol Strategy</b>				
No.	Sub Group	Action	Responsible Officer	By when
4.1.1	COMG	Community Safety and Police will engage with the City Drug & Alcohol Steering Group and ensure our activities are complementary. Make better use of Out of Court Disposals, where appropriate, to address drug use	Insp Jane Howarth (PIPT)	Ongoing
4.1.2	COMG	We will continue to use community protection notices and conditional cautions and seek other opportunities within our partnerships to use effective out of court disposal	Insp Jane Howarth (PIPT)	Ongoing
4.1.3	COMG	We will make greater use of restorative justice methods through establishment of partnership RJ team	Sgt. Stuart Randall	Completed

<b>4.2 Provide more training and awareness for our community teams to be able to improve the way we engage and refer people into treatment</b>				
No.	Sub Group	Action	Responsible Officer	By when
4.2.1	COMG	Establish a clear referral pathway for partnership officers to identify and signpost offenders as appropriate	Caroline Ryder	Ongoing
4.2.2	City tasking (NTE)	Continue to support St Johns Ambulance and Street Pastors who work with people in the Night Time Economy who are vulnerable through use of drink or drugs	Liam Nagle & Sgt. Tim Roberts	Completed

<b>4.3 We will work closely with Universities and educational establishments to raise awareness of substance misuse issues</b>				
No.	Sub Group	Action	Responsible Officer	By when
4.3.1	HWB	Work with the local Schools Panels to ensure they are encouraging preventative education from partner services around substance misuse	PC Vicky Hobbs	Completed (Ongoing monitoring)
4.3.2	HWB	Increase outreach and transitional working with students with substance misuse issues in the University Community	Jill Grant (Warwick Uni) and Caron Mckenna (Cov Uni)	Completed (Ongoing monitoring)

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<b>4.4 We will improve active outreach opportunities to get more people into treatment services</b>				
No.	Sub Group	Action	Responsible Officer	By when
4.4.1	City tasking	We will use the positive requirements aspect of enforcement of the proposed PSPO in the city centre to compel beggars with substance misuse issues into treatment services	Liam Nagle	March 2018
4.4.2	HRVV	<b>Sex Workers Forum:</b> We will look for options for better support for key vulnerable groups such as sex workers, which will provide more effective screening and support	Bev Massey	June 2018/ongoing

<b>4.5 We will work with Social Services and the Judiciary to improve drug and alcohol services within the criminal justice system</b>				
No.	Sub Group	Action	Responsible Officer	By when
4.5.1	COMG	Better "Through The Gate" planning to ensure people released from jail and Young Offender Institutes are accompanied to treatment ASAP and appointments are prioritised	CRC/NPS	ongoing
4.5.2	COMG	We will look at ways to reduce waiting times for appointments and treatment services for those in the criminal justice system	CI Anthony Bennett	ongoing

## 5. DOMESTIC VIOLENCE & ABUSE

<b>5.1 Development and implementation of City Domestic Abuse Strategy</b>				
No.	Sub Group	Action	Responsible Officer	By when
5.1.1	HRVV	Write and implement the Domestic Abuse and Vulnerable Victims Strategy	Liz Gaulton & Craig Hickin	March 18

<b>5.2 Development and support of significant Domestic Abuse related multi-agency programmes and initiatives taking place across Coventry</b>				
No.	Sub Group	Action	Responsible Officer	By when
5.2.1	HRVV	Review and seek continuation of serial significant DV perpetrator mentoring programme	Craig Hickin & Bev Massey	March 18
5.2.2	HRVV	Maximise referrals into the Home office funded alcohol related domestic abuse early intervention programme	Jayne Ross (WMP)	Ongoing
5.2.3	HRVV	Specialist support for employability, and support with financial and emotional abuse (High Life)	Bev Massey	June 2018



## 6. HIDDEN HARM & VULNERABLE VICTIMS

<b>6.1 Development and implementation of City Vulnerable Victims Strategy</b>				
No.	Sub Group	Action	Responsible Officer	By when
6.1.1	HRVV	Continue to work on development of <b>City Vulnerable Victims Strategy</b>	Liz Gaulton & Craig Hickin	June 2018

<b>6.2 Development and support of significant multi-agency programmes and initiatives taking place across Coventry which are related to hidden harm and our most vulnerable victims</b>				
No.	Sub Group	Action	Responsible Officer	By when
6.2.1	City tasking	Scam Awareness - support to vulnerable people to raise awareness of fraud and cyber-crime	Alan Harwood	Ongoing
6.2.2	HRVV	Whitefriars Housing neighbourhood Improvement Plan - focusing resources on priorities such as multiple complex needs	Carmel McCarthy	Ongoing
6.2.3	HRVV	Warwick University multi-agency initiative to support vulnerable students in the wider community	Jill Grant (Warwick Uni)	Ongoing
6.2.4	HRVV	Our Families, Our Future - engagement and support to new communities with focus on strengthening women's networks across the city	OFOF Lead TBC	Ongoing
6.2.5	HRVV	Fire Service Vulnerable Persons Officers - proactive response to referrals for vulnerable adults	Ben Diamond (WMFS)	

<b>6.3 Increase partnership and community awareness of crimes associated with hidden harm and our most vulnerable victims</b>				
No.	Sub Group	Action	Responsible Officer	By when
6.3.1	City tasking	Modern Slavery partnership operational group and links to other partners including voluntary & community sector	Sgt. Mark Teago and Davina Blackburn	Ongoing
6.3.2	HRVV	Devise a communication strategy for hidden crimes	Darren O'Shaunnessy	Ongoing

## 7. TACKLE NATIONAL / INTERNATIONAL THREATS (COUNTER TERRORISM)

<b>7.1 Reduce the harm caused by organised criminals and gangs</b>				
No.	Sub Group	Action	Responsible Officer	By when
7.1.1	COMG	Complete and implement an action plan from the Coventry Serious and Organised Crime Local Profile	CI Anthony Bennett	June 2018

<b>7.2 Increase our work with partners to prevent terrorism and extremism.</b>				
No.	Sub Group	Action	Responsible Officer	By when
7.2.1	Prevent	Ensure the delivery of the City PREVENT plan.	Geoff Thomas	Ongoing

<b>7.3 Further develop our plans to protect the city from terrorism and extremism.</b>				
No.	Sub Group	Action	Responsible Officer	By when
7.3.1	Prevent	Work with the Coventry, Solihull and Warwickshire Resilience Forum to ensure plans remain fit for purpose and suitable in view of recent terrorist incidents	Mike Enderby/Sgt Mark Teago	Ongoing
7.3.2	Prevent	Bring to life' the WMP and city plans so that staff know and understand their role better should plans need to be activated	Geoff Thomas	Ongoing
7.3.3	Prevent	Strengthen governance with CCC and scope possibility of a CONTEST board for the city	CS Mike O'Hara	Ongoing
7.3.4	Local Resilience Forum	Develop partnership to establish a city wide PROTECT & PREPARE board in order to support the CSW Resilience Forum	Mike Enderby/Sgt Mark Teago	Ongoing